





South Gloucestershire Council

The South Glos Way

### South Glos Way Launch

*Every teacher a teacher of SEND. Every leader a leader of SEND.* 

Thursday October 1<sup>st</sup> 2020

http://sites.southglos.gov.uk/safeguarding/children/thesouth-glos-way-inclusion-toolkit/ -1-1-SU South Gloucestenhire

#### The South Glos Way

A SEND and inclusion toolkit for South Gloucestershire educational settings and professionals











### South Glos Way Launch

3.30pm-3.45pm	Welcome and overview	Kim Lloyd
3.45pm-3.55pm	The South Glos Way	Hilary Smith
3.55pm-4.40pm	Defeating Destiny	Jarlath O'Brien
4.40pm-4.50pm	Parent Carer Forum	Rachel Trueman
4.50pm –5.05pm	Navigating the Toolkit	Kim Lloyd
5.05pm- 5.15pm	Training and Support	Jo Briscombe
5.15pm- 5.20pm	Final words	Lemn Sissay



Jarlath O'Brien

Don't Send Him in Tomorrow

Shining a light on the marginalised, disenfranchised and forgotten children of today's schools



BETTER BEHAVIOUR A guide for teachers

> JARLATH O'BRIEN

> > CORWIN



JARLATH O'BRIEN







### **Defeating Destiny**

#### Launch of the South Gloucestershire Inclusion Toolkit

Jarlath O'Brien



# Why should you give me the time of day?

Secondary trained physics teacher

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schools

- Worked across all age ranges, mainstream/independent/special
- Headteacher (and EHT) since 2011
- Improved behaviour from RI to outstanding in 15 months
  - Year before I started 320 sessions of FTE (in a school of c120 students)
  - My first year– 204 sessions of FTE, by year three 0 FTE
- Currently interim HT of a residential SEMH school
- I'm you, just 70 miles away





### • I am likely to die at least 15 years earlier than my peers.

- I am twice as likely to be bullied at primary school as my peers.
- I am five times more likely to receive a fixed-term exclusion from school than my peers.
- I am five times more likely to receive a permanent exclusion from school than my peers.
- Once I've left school I will be seven times less likely to work than my peers.
- If I do work, it will probably be part-time. It will probably be poorly paid.
- I am twice as likely to live in poverty as my peers.
- I am over four times more likely to have mental health problems as a child than my peers.
- I am more likely to have children with their own learning difficulties than my peers.
- I am at least three times more likely to end up in prison than my peers.





### Challenges

- Atomised system competition, norm-referenced exam system, teacher shortages, MAT communities
- Performativity culture some children are riskier to have on roll than others
- Money
- Mainstream is partly

self-defined

2019:	th a sta	atemer	it or Ef	iC plar	ı by typ	be of p	rovisio	n, Eng	land, 2	010-
School type	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Maintained nursery	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.2	0.1	0.1
State-funded primary	25.8	25.8	25.9	26.0	26.2	26.2	25.5	25.8	26.3	27.4
State-funded secondary	28.8	28.4	27.7	26.9	25.7	24.6	23.5	22.2	20.9	20.4
State-funded special	38.2	38.7	39.0	39.6	40.5	41.4	42.9	43.8	44.2	43.8
Pupil Referral Units	0.9	0.8	0.7	0.7	0.7	0.7	0.6	0.7	0.7	0.8
Independent	4.2	4.3	4.7	4.9	5.1	5.3	5.7	5.8	6.3	6.1
Non-maintained special	2.0	1.9	1.9	1.8	1.7	1.6	1.6	1.5	1.4	1.3

of numils with a statement or EUC plan by type of provision. England 2010

### South Gloucestershire

# Leadership lessons and possible solutions

- Getting the culture right in school
- Collaborating and eliminating competition and judgement
- Storytelling
- The C word
- Sharing information
- A sense of belonging
- Screening
- Parents
- Motivation

#### Integra. schools



### Culture in school - language

- Eliminate mind traps (aka cognitive distortion\* or faulty thinking)
  - labelling
  - all-or-nothing demands
  - ignoring positives and focusing on negatives
  - catastrophising
  - the fallacy of control
  - prediction of failure (aka the fortune-teller error)
- "We plan for success in this school. Now, what help do you need?"
- Decide where you stand on the following labels:
  - high/low/middle ability
  - bottom set

#### Integra. schools



### Culture in school - expectations

- "Is your culture by design or by default?" Mark Finnis
- "We have low expectations" said no school ever, however...
  - colouring in
  - free time
  - leaving lessons early
  - worksheet, worksheet, worksheet

### Key leadership lesson

 Challenge negativity and low expectations each and every time it is encountered





- Because little of the impact of schools is evident when children are with you or at the point of leaving
- "Dear Mr O'Brien,

Your recent blood donation was used this week at Birmingham Children's Hospital"

- Broaden your definition, and your students' understanding, of what it means to be successful
- "A teacher affects eternity; they can never tell where their influence ends." – Henry Adams





### The C word - consistency

- "Children do well if they can. If they're not doing well it's because they lack the skills to do well." – Dr Ross Greene
- All behaviour is the right behaviour. It's an attempt to have your needs met.
- "When I hear about interventions for people with autism, I read "Let's make them more like us"" – Mark Neary

- Creating the conditions for all of your community to thrive requires actions consistent with your values
- NOT consistency of action



### Motivation

 Intrinsic – satisfaction, accomplishment

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- Extrinsic rules are of value, rulefollowing, carrot n stick
  - Can encourage the bare minimum and a 'What's in it for me?' attitude

- Understand the limitations of rewards, punishments, reports
- Focus on recognition and building intrinsic motivation
- Catch them being good
- Catch them being <u>better</u>



### Integra. schools

### Using information

- What proportion of all children receive at least one FTE in their secondary school life?\*
  - 0.016%
  - 0.16%
  - 1.6%
  - 16%
- What about for Black Caribbean and Mixed White/Black Caribbean children?



A Quantitative Longitudinal Analysis of Exclusions from English Secondary Schools

Professor Steve Strand and Dr. John Fletcher





### Using information - bias

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- "The relationship between ethnicity and the odds of experiencing one or more FTE remains large and significant even after controlling for all these other variables."
- "Nearly every ethnic minority group reaches a permanent exclusion on average after fewer FTEs than White British students and all but the Irish students reach a permanent exclusion having experienced FTEs of longer average duration than the White British students. These data are consistent with a degree of systemic discrimination."

- Look at information over the school life of your students
- Proactively look for systemic bias

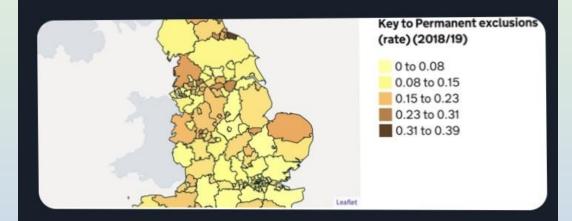
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### Sharing information

- Builds confidence that things are work
- Focuses and sustains effort
- Makes it as easy as possible for government
   do their job well



From top of top tier for PEX in 2014/15 to second lowest and continuing downwards, a huge thank you to LincoInshire school leaders and their staff. No off-rolling into AP behind our progress; just inclusion.



10:23 · 30/07/2020 · Twitter Web App

4										-	233	
				No SEND			SEN Support			EHCP	EHCP	
School	% of students in isolation	% in isolation 2+ times	% of students	% of students in isolation	% of days in isolation	% of students	% of students in isolation	% of days in isolation	% of students	% of students in isolation	% of days in isolation	
Α	39.8%	26.1%							0.0%	0.0%		
В	24.7%	13.9%	83.8%	77.6%	72.0%	13.6%	18.0%	23.0%	2.5%	4.4%	4.5%	
С	32.5%	17.6%	81.0%	74.4%		28.9%	23.1%		3.1%	2.5%		
D	8.2% 🗡	4.1%	73.3%	24.6%	15.0%	24.4%	64.8%	73.25%	2.3%	6.6%	5.5%	
E	44.4%	28.4%	75.3%	68.5%		24.7%	31.5%		1.5%	0.5%		
F	54.8%	40.0%	79.3%	75.9%		19.5%	23.6%		1.2%	0.6%		
G	17.6%	3.3%	82.9%	87.7%	88.7%	17.1%	10.7%	8.5%	4.2%	1.6%	2.8%	
н	32.5%	22.4%	83.8%	74.0%		13.4%	17.3%		2.8%	3.1%		
I	21.1%	14.0%	74.4%	24.6%	47.0%	18.6%	11.9%	13.0%	7.0%	24.6%	40.0%	
J	62.1%	47.1%	68.8%	62.4%		29.0%	35.4%	15.0%	2.1%	2.2%		
TOTALS and AVERAGES	31.8%	20.5%	69.7%	58.6%		18.8%	23.0%		2.5%	3.0%		

12.

- To work this requires:
  - absolute trust
  - no judgement
  - a NATO mindset

### Key leadership lesson

• Decide what information is important across the LA, commit to sharing and publishing it, and commit to mutual support

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### A sense of belonging

- Carol Goodenow's psychological sense of school membership scale\* (18 Qs)
  - People here know I can do good work.
  - It is hard for people like me to be accepted here.
  - Other students here like me the way I am.
- Do you withhold access to certain enjoyable activities as a punitive measure, or to incentivise good conduct?
- Some children find it harder to feel and be successful in school than others

#### **Key leadership lesson**

 Act on what the students who find it hardest to be successful at your school have to say about their sense of belonging.



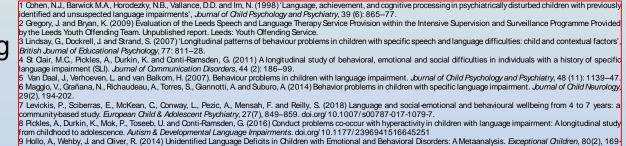


### Screening

- Lindsay and Dockerell (2012) found that children with SLCN needs are 35 – 50% more likely to have behavioural, emotional and social difficulties. <sup>3456</sup>
- Children with persistent developmental language disorder from preschool to early primary years may be more likely to have behavioural difficulties<sup>7,8</sup>
- When viewed in the other direction, there is research suggesting that a large majority of children with emotional and behavioural disorders have significant unidentified language deficits<sup>9</sup>.
- If communication difficulties persist into childhood and adolescence it can be harder to spot and is more likely to be labelled as a behaviour difficulty<sup>1</sup>. It can result in children giving up when faced with a lack of understanding about what is required<sup>2</sup>

#### **Key leadership lesson**

 Ensure SLCN and literacy screening happen when concerns arise



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### Parents

- "This school has gone right downhill since you started"
- Experts in their child

- Communicate early
- Communicate when things go well

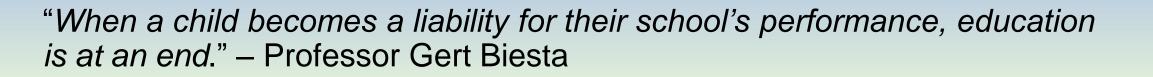
#### Integra. schools



### Things I didn't say enough about...

- Staff induction, development and retention (Bandura's selfefficacy\*)
- Outreach support make it strategic
- Setting by "ability"

### Integra. schools Thank you so much for listening



jarlathobrien@rocketmail.com

South Gloucestershire





### Parent Carer Forum

https://m.youtube.com/watch?feature=youtu.be&v=uw4mV0I9ziU







### My family

My world! A parent's perspective.





## Schools What worked well

- Being listened to
- Good two way communication
- All helped to understand the needs of my child
- Knowing my child
- Involving us in the planning and reviewing of any support
- Ensuring the support or goals were what he needed
- Open and honest -understand expectations
- We worked well together
- Trust

### Integra. schools South Glos Parents and Carers

Winners of Contact 2019 Excellence in Parent Participation



- Local Parent Carer forum as recognised by the Department for Education one of 152 forums across England
- We are members of the South West region and National Network of Parent Carers so can influence national policy as well as local
- We have 1300 Parent Carers and 125 professionals/schools on our associates database
- We collect the views of Parents and Carers and we represent the wider views at various strategic meetings across the area









### SEN Support Survey launches 5<sup>th</sup> Oct

Families can complete the survey on the following link <u>https://bit.ly/33n0x75</u>.

Please share with your families help us to make contact





If you want to know how a pair of shoes fit

You don't ask the person who designed the shoes, You don't ask the person who made the shoes And you don't ask the person who bought the shoes.

You ask the person who wears the shoes.





### schools





South Gloucestershire Area Co-production Charter

Our shared commitment to co-production, working together "the South Glos Way"

VIEW South SENDIocaloffer

In signing this charter, we commit to woning together to ensure that the principles of effective co-production underpin the shaping and improvement of support and intervations which offact the long term outcomes of children and young people with special entracional needs and disabilities (SEND). This is so that we can meet our SEND strategy vision of "Enabling children with SEND to achieve their potential and aspirations in a coring and supportive community".

#### Co-production definition

Co-production is about trust and builds upon transparency, open communication and equal value being given to each participant's contribution.

Co-production rappens when all team members together agree outcomes, co-produce recommendations, plans, actions and resources as a co-lective.

It is an approach which builds upon meaningful participation and assumes effective consultation and information.



South Gloucestershire Area Co-production Charter

Monitor, evaluation and embedding to ensure effective co-production is happening we will: review how well we are embedding co-production by measuring how we work using the co-production cuality indicators as part of our annual self-evaluation. measure cur impact always challenge ourselves to learn, improve and to recognise the positives. Yours sincerely Anistic Sivers Deborah El-Saved ristol, North Somerset South Gloucestershire Director for Children Adults and Ficalich South Gloucestershire Council Director of Inansformatio Bristol, North Somerset and South Gloucestershire Clinical Commissioning Group Brueman Junes Rachel Trueman CEO and Co-Founder South Glos Parents and Caren Santie Human SUPPORTIVE South Coucesue shife Local Colord' ratio Supportive Parents For for Theas. Jenny Theed Sirona Director of Operations Sirona Carel & Health This charter can be used by any other groups or organisations in South Gloucestershire. to help implement Co-production as a way of working. This Co-production Charter links with the following strategies and plans for South Gloucestershire: SEND strategy 2018-2023 Joint Commissioning Plan Young People Participation Strategy Shared Outcomes Framework South Gloucestershire Area Co-production Charter

# Co- Production Charter - launching this week



Pop up Support





#### **South Glos Parents and Carers**

Website: <u>https://www.sglospc.org.uk</u> Email: <u>Team@sglospc.org.uk</u>



#### **Supportive Parents**

Website: <u>https://www.supportiveparents.org.uk</u> Email <u>support@supportiveparents.org.uk</u>







- Section 1: The South Glos Way of Doing Things
  - 1.1 Introduction and Purpose of the Toolkit
  - 1.2 <u>Definition of Special Educational Needs and Disability</u>
  - 1.3 <u>National and Local Context</u>
  - 1.4 Vision and Principles: The South Glos Way
  - 1.5 Leadership of SEND
  - 1.6 SEND Code of Practice: Statutory Guidance
  - 1.7 The Legal Framework
  - 1.8 Working with Families
  - 1.9 <u>A Person Centred Approach</u>
  - 1.10 <u>Co-production</u>
  - 1.11 The South Glos Local Offer
  - 1.12 The Role of the EHCP Co-ordination Team
  - 1.13 The Role of SEND Clusters
  - 1.14 Special Schools and Specialist Provision
  - 1.15 <u>Structure Chart and South Glos Services</u> (*currently being reviewed*)
  - 1.16 <u>#SouthGlosConnect Recovery Curriculum and the Toolkit</u>



South Gloucestershire

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A SEND and inclusion toolkit for South Gloucestershire educational settings and professionals

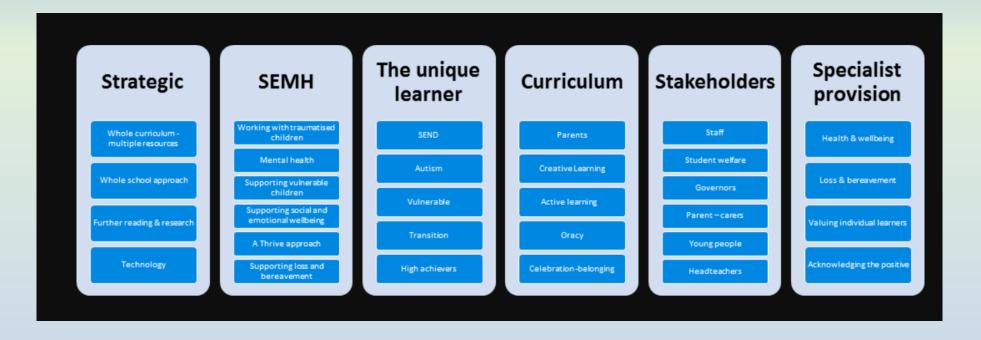








#### https://www.integra.co.uk/southglosconnect/

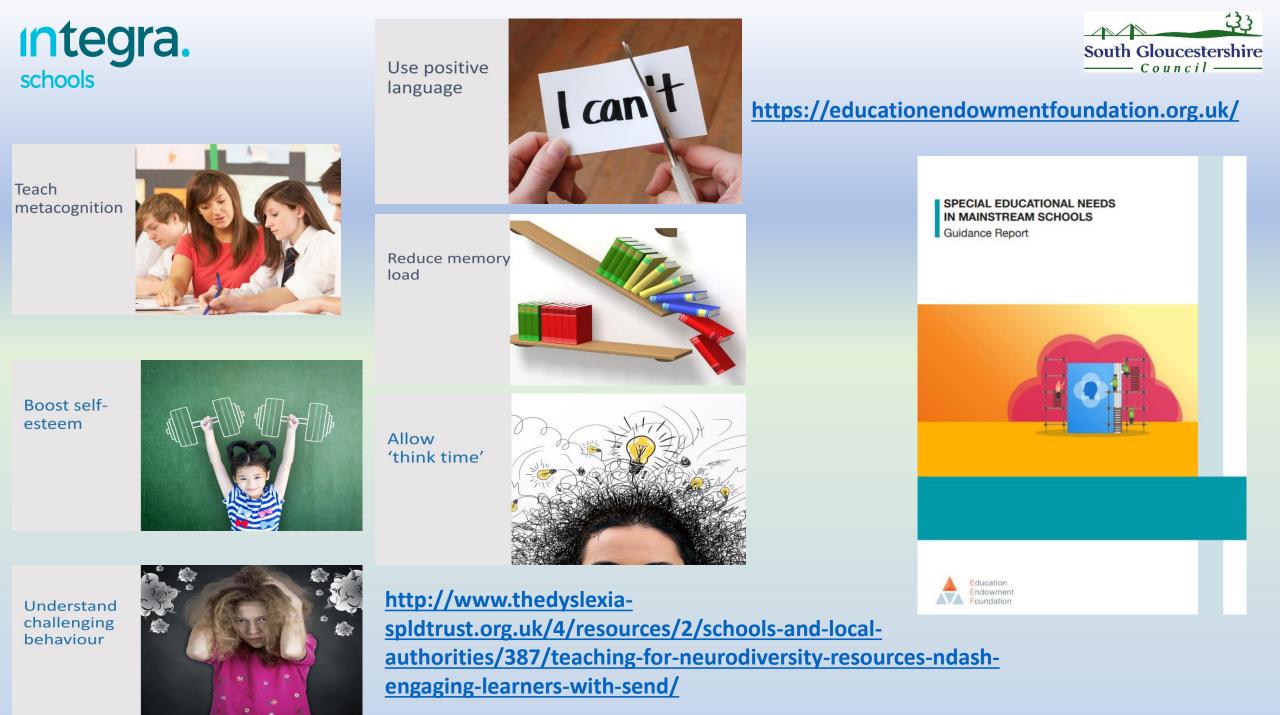






Section 2: Meeting the Needs of Children and Young People with SEND (The Graduated Approach)

- 2.1 <u>Universal Provision: High Quality Teaching</u>
- 2.2 The Graduated Approach: Assess, Plan, Do and Review
- 2.3 The South Glos Graduated Approach: All, Some, Few
- 2.4 The Four Broad Areas of Need
- 2.5 The Graduated Approach: Cognition and Learning
- 2.6 The Graduated Approach: Communication and Interaction
- 2.7 The Graduated Approach: Social Emotional and Mental Health
- 2.8 The Graduated Approach: Sensory and/or Physical
- 2.9 Early Help Arrangements and Preventative Services
- 2.10 <u>Supporting CYP with Medical Needs</u>
- 2.11 Education, Health and Care Needs Assessments (currently being reviewed)
- 2.12 Effective Transition
- 2.13 <u>Training and Workforce Development</u> (*currently being reviewed*)







Section 3: Understanding Social Emotional Mental Heath and Reducing Exclusions

- 3.1 Guidance on SEMH and Reducing Exclusions
- 3.2 The Role of the High Risk Group (HRG)
- 3.3 Fair Access Protocol (external link)
- 3.4 <u>Managed Move Guidance/Supportive Transfers</u>
- 3.5 PRU Provision (PLC) Placement Process (external link)
- 3.6 PRU (PLC) Referral Form (external link)
- 3.7 Reduced Timetables Guidance
- 3.8 Alternative Provision Guidance
- 3.9 Alternative Provision Catalogue
- 3.10 <u>Anxiety Toolkit</u> (external link)
- 3.11 Adverse Childhood Experiences Self Assessment Checklist





- Section 4: SEN Funding
- Section 5: Advice and Guidance
  - 5.1 <u>The Role of the CEO/Headteacher</u>
  - 5.2 The Role of Governors/Trustees
  - 5.3 The Role of the SENCo
  - 5.4 The Role of the Teacher
  - 5.5 The Role of Support Staff
  - 5.6 Parent Carer Forum and SENDIAS South Gloucestershire
  - 5.7 <u>Children in Specific Circumstances</u>
  - 5.8 Best Practice Annual Reviews
  - 5.9 Writing the SEN School Information Report
  - 5.10 Delayed Transfer/Repeating a Year Guidance
  - 5.11 CME, CMFE, Attendance (*Currently being developed*)



• 6.1 - South Glos SEN Forms Overview Guidance

#### **SEN Support Forms**

- 6.2 South Glos My Support Plan
- 6.3 South Glos My Support Plan with Wider Assessment

#### SEN EHC Needs Assessment Forms

- 6.4 <u>Education, Health and Care Needs Assessment Request Form for Educational</u> <u>Settings</u>
- 6.5 <u>Education, Health and Care Needs Assessment Request Form for Parents/Carers or</u> <u>CYP</u> (over age of 16)
- 6.6 <u>Appendix A CYP Contribution to EHC Needs Assessment</u>
- 6.7 Appendix A Parent Carer Contribution to EHC Needs Assessment
- 6.8 Appendix B Educational Setting Contribution to EHC Needs Assessment

#### **EHCP Annual Review Forms**

- 6.9 EHCP Annual Review Meeting Form
- 6.10 EHCP Annual Review School Contribution Form
- 6.11 EHCP Annual Review CYP Contribution Form
- 6.12 EHCP Annual Review Parent/Carer Contribution Form

#### Other forms and policies

- 6.13 Auditing Provision: Inclusion Health Check
- 6.14 Auditing Provision: Whole School SEND Reviews
- 6.15 Whole School Accessibility Audit
- 6.16 Individual Pupil Accessibility Audit
- 6.17 <u>SEND Pupil Risk Assessment</u>
- 6.18 Personal Needs Plan: Bathroom Agreement/Personal Care Plan
- 6.19 Supporting Children and Young People with Medical Needs
- 6.20 High Risk Group and SEND cluster impact evaluation form for funding







Section 7: EYFS Advice, Guidance and Templates

- 7.1 EYFS Transition Plan
- 7.2 EYFS Graduated Response for Transition
- 7.3 <u>Early Years Settings Roles and Responsibilities</u>

Section 8: Preparing for Adulthood and Post 16 Support

- 8.1 <u>Preparing for Adulthood from the Earliest Years</u>
- Section 9: Health
- Section 10: Social Care
- Appendices



### How do we deliver the vision?

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### **Further Toolkit Sessions**

Cognition and Learning

15 October

Communication and Interaction

5 November

Sensory and / or Physical

19 November

Social, Emotional and Mental Health

3 December







### **Toolkit Session Overview**

### Each session will cover

- Context and local information
- Overview
- Graduated approach linked to the toolkit
- Identification of need
- Provision
- School case study
- Overview of use of toolkit

#### Preparation

Look at the relevant section of the toolkit

Consider a CYP in your school at SEN support with a need in that area







### Headteacher SEND Leadership Programme

Ethical SEND Leadership Simon Knight

Practical Guide to SEND Leadership Brian Walton Maximising the Impact of your SENCo Helen Curran

#### SEND and the Law

**SEND** and Finance

#### **#sendleadersouthglos**







#### 6<sup>th</sup> October 4-5.30pm – SEND Cluster Chairs

8<sup>th</sup> October 4-5.30pm-Headteachers and SENCos

### SEND in a Nutshell with Malcolm Reeve

ar 2 pected or pove	BOYS	GINS	Pupii Premium	SEND status	EAL	'Communication is excellen School. Feeling part of my c every stage empowers me a Parent	hild's progress at	15 10	Comparison		zeption to Year 2 as SiS 2020	to national
ading	85.2	93.3	81.8	71.4	88.9	END IN	Attendance 2020	5				
riting	81.5	93.3	81.8	28.6	83.3	0 S	SEND - 94.7%		SEND Supp	ort EHC Plan	Total SEND	
aths	88.9	93.3	81.8	57.1	88.9	Come >	Whole school - 96.5%	4				200
119 results ear 2 eater epth	Boys	Girls	Pupil Premium	SEND status	EAL	SHSLM				Southsea Infant Sch SEND support	ool National Da SEND Broad Ai	
						rontanioutin	atement of	orddeni	by year g			
ading	25.9	56.7	36.4	0	50	Education R	ecognition 10					
riting	14.8	43.3	36.4	0	27.8		8			_		
aths	22.2	36.7	36.4	14.3	33.3	'I love my teacher!'	6 -	_				
			ent prion attain and p			reading.' 'I like school. It's my favou I like all of the jobs we do. Reception		Year R	Year SEND pro		• C&L • C&I • ct examples (over	
. For ev	ery chil	d to be	an effective	commun	nicator.	S	Contractor (	C	& L	C&I	SEMH	5 & P
their a . To cre	For children with SEND to achieve to the best of their ability. To create strong and positive relationships within and around the school community. To increase the attendance of pupils with SEND.		<ul> <li>Progress for al with (SEND)</li> <li>Quality SALT p</li> <li>Specialized sup</li> </ul>	Strengths Progress for all children with (SEND) Quality SALT provision Specialized support for children with additional Speech and Language needs.			School Speech and Language Therapy Springboard	1:1 time to talk Emotional Support groups	Sensory support Clever Bodies Clever Hands Pilates group Modified resources			
. To inc			Speech and La				Significant improvement in personal SALT targets.	Children feel safe and secure in school and confident about moving to their new	Children with VI have access to modified resources.			

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# Inspire and be inspired



